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BEFORE THE IDAHO PUBLIC IN THE MATTER OF THE APPLICATION OF AVISTA CORPORATION FOR THE	CUTILITIES COMMISSION CASE NO. AVU-E-21-01 CASE NO. AVU-G-21-01
AUTHORITY TO INCREASE ITS RATES AND CHARGES FOR ELECTRIC AND NATURAL GAS SERVICE TO ELECTRIC AND NATURAL GAS CUSTOMERS IN THE STATE OF IDAHO) EXHIBIT NO. 15) KAYLENE J. SCHULTZ)
FOR AVISTA CO) RPORATION

(ELECTRIC AND NATURAL GAS)

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Mandatory and Compliance				
Cabinet Gorge Dam Fishway	\$ 122	_	\$ 63,203	_
Clark Fork Settlement Agreement	1,041	6,471	6,073	2,978
Spokane River License Implementation	935	1,660	587	373
Hydro Safety Minor Blanket	-	50	50	33
Long Lake Stability Enhancement	_	3,249	-	_
KF_Ash Landfill Expansion	-	-	499	-
Failed Plant and Operations				
Base Load Thermal Program	2,178	2,764	2,899	1,610
CS2 Single Phase Transformer	2,849	18,801	-	- -
Nine Mile Rehabilitation	(24)	63	-	-
Peaking Generation Business Case	299	450	450	113
Asset Condition				
Base Load Hydro	652	1,025	1,195	683
Cabinet Gorge 15 kV Bus Replacement	964	-	-	-
Cabinet Gorge Automation	4,062	3	-	-
Cabinet Gorge Gantry Crane Replacement (2)	(1,003)	_	-	-
Colstrip 3&4 Capital Projects	7,089	8,106	3,410	3,745
Generation DC Supplied System Update	209	250	233	150
Little Falls Plant Upgrade	474	1,451	-	_
Long Lake Plant Upgrade	87	1,331	-	_
Regulating Hydro	1,373	2,390	2,160	666
Cabinet Gorge Unit 3 Protection & Control Upgrade	- -	2,818	<i>-</i>	_
Cabinet Gorge Unit 4 Protection & Control Upgrade	-	2,832	-	_
Post Falls Landing and Crane Pad Development	-	3,308	-	_
HMI Control Software	-	2,200	1,500	1,000
Generation Masonry Building Rehabilitation	-	- -	700	700
KF_Fuel Yard Equipment Replacement	-	-	23,240	-
Customer Service Quality and Reliability				
Automation Replacement	405	419	300	-
Misc. accrual reversals, corrections or additional TTP	(92)	-	-	-
Total Planned Generation Capital Projects	\$ 21,619	\$ 59,640	\$ 106,500	\$ 12,051

Energy Imbalance	Market Capital Projects (System) In S	\$(000's)		
Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Performance & Capacity				
Energy Imbalance Market	\$ 3,634	\$ 11,577	\$ 11,767	-
	\$ 3,634	\$ 11,577	\$ 11,767	-

⁽¹⁾ Includes system pro forma capital for the period of January 1, 2023 through August 31, 2023.(2) Accounting correction made in September 2020. See Company witness Ms. Schultz direct testimony.

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Mandatory and Compliance				
Elec Relocation and Replacement Program	\$ 2,915	\$ 2,751	\$ 3,638	\$ 1,760
Joint Use	2,682	2,750	2,750	1,462
Saddle Mountain 230/115kV Station (New) Integration Project Phase 2	-	806	-	-
Failed Plant and Operations				
Electric Storm	5,169	2,145	2,118	1,412
Meter Minor Blanket	200	250	250	167
Asset Condition				
Distribution Grid Modernization	7,374	_	-	_
Distribution Minor Rebuild	11,315	10,046	10,300	6,578
Distribution Transformer Change Out Program	316	400		
LED Change-Out Program	400	400	400	267
Primary URD Cable Replacement	86	-	-	-
Substation - Station Rebuilds Program	9,945	1,182	28,468	667
Wood Pole Management	10,275	15,739	16,000	10,667
Customer Service Quality and Reliability				
Wildfire Resiliency Plan	3,033	13,317	21,330	17,053
Performance and Capacity				
Distribution System Enhancements	6,922	6,000	7,000	2,668
Misc. accrual reversals, corrections or additional TTP	13	-	-	-
Total Planned Electric Distribution Capital Projects ⁽²⁾	\$ 60,646	\$ 55,787	\$ 92,254	\$ 42,700

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Business Case Name	2020	2021	2022	2023
Customer Requested				
Rattlesnake Flat Wind Farm Project 115kV Integration Project	\$ 9,480	-	-	-
Mandatory and Compliance				
Clearwater Wind Generation Interconnection	28	460	-	-
Colstrip Transmission	520	724	360	226
Protection System Upgrade for PRC-002	2,231	-	10,030	-
Saddle Mountain 230/115kV Station (New) Integration Project Phase 1	28,639	-	-	-
Transmission Construction - Compliance	9,502	2,101	2,262	1,544
Transmission NERC Low-Risk Priority Lines Mitigation	4,817	1,023	2,900	
Tribal Permits & Settlements	124	-	-	-
Use Permits	27	50	50	33
West Plains New 230kV Substation	31	-	8,650	-
Westside 230/115kV Station Brownfield Rebuild Project	2,746	-	11,110	-
Saddle Mountain 230/115kV Station (New) Integration Project Phase 2	-	10,999	17,295	-
Spokane Valley Transmission Reinforcement Project	-	13,526	-	-
Failed Plant and Operations				
Electric Storm	8,803	1,278	1,082	721
Asset Condition				
SCADA - SOO and BuCC	2,003	1,352	897	159
Substation - Station Rebuilds Program	4,180	5,457	7,221	4,814
Transmission - Minor Rebuild	2,534	3,343	3,630	2,192
Transmission Major Rebuild - Asset Condition	-	17,900	9,750	9,800
Customer Service Quality and Reliability				
Wildfire Resiliency Plan	477	3,800	5,800	313
Performance and Capacity				
Substation - New Distribution Station Capacity Program	7,937	861	7,200	-
Misc. accrual reversals, corrections or additional TTP	(146)	-	-	-
Total Planned Electric Transmission Capital Projects	\$ 83,932	\$ 62,874	\$ 88,236	\$ 19,802

⁽¹⁾ Includes system pro forma capital for the period of January 1, 2023 through August 31, 2023.

⁽²⁾ Totals exclude Washington and Oregon direct business cases from revenue requirement in this case

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Mandatory and Compliance				
Gas Cathodic Protection Program	\$ 678	\$ 801	\$ 715	\$ 484
Gas Facility Replacement Program (GFRP) Aldyl A Pipe Replacement	20,708	22,832	23,357	15,319
Gas Isolated Steel Replacement Program	1,058	1,400	850	503
Gas Overbuilt Pipe Replacement Program	215	460	420	230
Gas PMC Program	1,710	2,950	1,500	1,033
Gas Replacement Street and Highway Program	2,641	3,418	3,500	2,333
Gas HP Pipeline Remediation Program	-	700	-	-
Failed Plant and Operations				
Gas Non-Revenue Program	8,203	8,000	8,000	5,320
Asset Condition				
Gas Regulator Station Replacement Program	1,004	1,462	1,000	750
Performance and Capacity				
Gas Rathdrum Prairie HP Main Reinforcement	72	-	-	-
Gas Reinforcement Program	1,313	1,300	1,300	783
Gas Telemetry Program	253	174	181	138
Jackson Prairie Joint Project	2,205	2,377	2,378	1,580
Total Planned Natural Gas Distribution Capital Projects ⁽²⁾	\$ 40,062	\$ 45,873	\$ 43,200	\$ 28,478

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Mandatory and Compliance				
Apprentice/Craft Training	\$ 69	\$ 62	\$ 65	\$ 14
Asset Condition				
Capital Tools & Stores	1,737	2,754	2,500	1,665
Fleet Services Capital Plan	6,814	6,873	5,893	4,148
Structures and Improvements/Furniture	2,258	3,552	3,001	2,000
Telematics 2025	-	1,100	338	-
Oil Storage Improvements	-	-	1,500	-
Performance and Capacity				
Campus Repurposing Phase 2	2,746	-	-	-
Gas Operator Qualification Compliance	65	65	120	5
Strategic Initiatives	5,441	2,000	-	-
Misc. accrual reversals, corrections or additional TTP	(7)	-	-	-
Fotal Planned General Plant and Fleet Investment Capital Projects (2)	\$ 19,123	\$ 16,405	\$ 13,417	\$ 7,832

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Customer Service Quality and Reliability				
Customer Facing Technology Program	\$ 15,601	\$ 5,253	\$ 7,475	\$ 2,063
Customer Transactional Systems	1,843	3,741	2,755	1,371
Strategic Initiatives	5,164	-	-	-
Customer Experience Platform Program	-	4,339	7,434	-
Total Customer at the Center Capital Projects	\$ 22,608	\$ 13,333	\$ 17,664	\$ 3,434

⁽¹⁾ Includes system pro forma capital for the period of January 1, 2023 through August 31, 2023.

⁽²⁾ Totals exclude Washington and Oregon direct business cases from revenue requirement in this case

Business Case Name	2020	2021	2022	2023 ⁽¹⁾
Mandatory and Compliance				
CIP v5 Transition - Cyber Asset Electronic Access	\$ 446	-	-	-
High Voltage Protection (HVP) Refresh	256	358	192	19
Payment Card Industry Compliance (PCI)	1,211	-	-	-
NERC CIP Compliance	-	99	250	-
Failed Plant and Operations				
Technology Failed Assets	983	617	555	-
Asset Condition				
Atlas	2,352	2,131	3,125	2,23
Energy Delivery Modernization	486	-	-	-
Technology Refresh to Sustain Business Process	(2)	563	-	_
Outage Management System & Advanced Distribution Management System	-	-	4,984	-
Customer Service Quality and Reliability				
Enterprise Security	5,331	1,249	749	_
Facilities and Storage Location Security	415	246	171	46
Generation, Substation & Gas Location Security	253	483	260	12
Telecommunication & Network Distribution location Security	-	63	-	12
Enterprise Business Continuity	-	302	100	1
Performance and Capacity				
Basic Workplace Technology Delivery	1,139	440	440	29
Data Center Compute and Storage Systems	2,192	496	1,924	1,98
Digital Grid Network	1,985	1,404	3,573	93
Endpoint Compute and Productivity Systems	5,492	2,878	3,979	62
Energy Delivery Operational Efficiency & Shared Services	3,348	389	-	-
Energy Resources Modernization & Operational Efficiency	1,843	939	2,888	10
Enterprise & Control Network Infrastructure	6,432	6,966	5,595	85
Enterprise Communication Systems	2,851	1,757	1,358	53
Enterprise Data Science	1,314	1,737	1,336	5.
±	869	1,089	900	- 60
Environmental Control & Monitoring Systems		*		
ET Modernization & Operational Efficiency - Technology	2,216	1,869	1,681	1,09
Facilities Driven Technology Improvements	149	2.054	147	21
Fiber Network Lease Service Replacement	1,002	2,054	1,881	31
Financial & Accounting Technology	361	3,514	1,753	1,21
Human Resources Technology	874	700	830	20
Land Mobile Radio & Real Time Communication Systems	1,927	3,295	2,070	3,10
Legal & Compliance Technology	509	323	267	-
Energy Delivery Modernization & Operational Efficiency		5,463	3,290	1,49
otal Planned Enterprise Technology Capital Projects	\$ 46,236	\$ 39,687	\$ 42,959	\$ 16,64
Total Pro Forma Captial Additions (System)	\$ 297,858	\$ 305,175	\$ 415,996	\$ 130,94
Remaining Capital Additions Not Included In Case (AMI, New Revenue-Growth, Washington and Oregon Specific, etc.)	\$ 112,733	\$ 80,016	\$ 68,508	\$ 58,59
Actonic-Growin, washington and Oregon Specific, etc.)	φ 112,/33	φ ου,υτυ	φ υσ,3υσ	φ 30,35
Total Planned Captial Additions (System)	\$ 410,591	\$ 385,191	\$ 484,504	\$ 189,53

⁽¹⁾ Includes system pro forma capital for the period of January 1, 2023 through August 31, 2023.